

Budget 2019

As per March 4th, 2019 Approved in principal

SUMMARY

	2016 31-Dec	2017 BUDGET	2017 31-Dec	2018 BUDGET	2018 31-Dec Unaudited	2019 BUDGET
GENERAL REVENUE						
Taxation from Grants in Lieu	360	1,854	1,848	1,850	1,838	1,835
Township portion of PIL's	28,766	19,000	16,519	16,550	16,624	16,623
Railway/Right of way	12,101	11,787	12,422	15,000	14,561	14,500
Province of Ontario	1,488,063	1,329,382	1,437,466	1,206,350	1,212,230	1,166,760
Fees and service charges	1,085,009	1,037,288	1,067,867	1,070,500	1,081,040	1,527,055
Other	185,292	55,494	150,979	137,552	95,289	123,556
Penalties & interest - taxes	159,121	162,800	166,575	168,700	144,263	143,500
Investment income	7,058	15,000	11,440	15,000	19,604	20,000
Proceeds in issue of LTD	-	-	-	-	-	190,000
Sale of land and equipment	-	-	2,500	60,000	67,500	50,000
Transfer from reserves	-	-	-	-	-	230,000
	2,965,770	2,632,604	2,867,616	2,691,502	2,652,949	3,483,829
Tax Levy	2,698,626	2,684,788	2,695,439	2,734,788	2,709,458	2,871,528
SDG Counties Levy	3,952,841		4,250,276		4,496,461	-
SDG Counties Requisition	3,952,840		4,250,276	-	4,486,111	-
English Public School Board Levy	967,299		981,770		981,531	-
English Public School Board Requisition	967,299		981,769	-	981,846	-
English Separate School Board Lkevy	248,670		235,583		229,386	-
English Separate School Board Requisition	248,670		235,583	-	229,586	-
French Public School Board Levy	75,281		71,321		71,880	-
French Public School Board Requisition	75,281		71,321	-	71,960	-
French Separate School Board Levy	385,087		359,882		347,233	-
French Separate School Board Requisition	385,088	-	359,882	-	- ,	-
					9,455	-
TOTAL MONEY RECEIVED	5664396	5,317,392	5,563,055	5,426,290	5,362,407	6,355,357
GENERAL EXPENDITURE (OPERATIONS ONLY)						
General government	1,033,057	1,081,164	1,071,106	1,155,027	1,097,112	1,272,475
Protection to persons & property	747,208	798,449	842,683	762,345	865,237	1,297,902
Transportation - roads	1,819,211	1,808,280	1,840,369	1,732,880	1,715,612	1,888,120
Transportation - street lighting	27,510	67,972	69,381	67,502	67,716	67,864
Environment	350,577	339,422	379,464	351,933	398,376	370,483
Recreation	585,125	485,338	587,288	532,644	533,631	529,238
Planning & Economic Development	227,181	90,668	119,825	181,873	153,452	167,825
Drainage	200,860	85,500	154,823	86,000	78,019	86,000
	4,990,729	4,756,792	5,064,939	4,870,205	4,909,155	5,679,907
CAPITAL EXPENDITURE						
General government	44,955	10,000	10,990	15,000	-	16,500
Protection to persons & property	128,247	66,600	67,824	28,490	619,869	167,000
Transportation - roads	177,166	406,000	34,191	427,862	392,514	471,950
Environment	- 2,839	-	-	-	-	-
Recreation	16,087	78,000	198,231	84,733	87,417	20,000
Planning & Economic Development	-	-	-	-	-	-
Drainage	363,616	560,600	311,236	556,085	1,099,800	675,450
					1,000,000	·
TOTAL MONEY SPENT	5354345	5,317,392	5,376,175	5,426,289	6,008,955	6,355,357
Sub-total		0		0 -	646,549	0
Estimated remittance to SDG Counties & School Boards Debenture for Fire Vehicles					9,455 575,000	
Sale of equipement					50,793	
SURPLUS (DEFICIT)		0		0 -	30,211	0

Revenues	2016	2017	2017	2019	2019	2019
	2016 31-Dec	BUDGET	31-Dec	2018 BUDGET	2018 31-Dec Unaudited	BUDGET
					Unaudited	
GRANTS IN LIEU	360	1,854	1,848	1,850	1,838	1,835
RAILWAY RIGHT-OF-WAY	12,101	11,787	12,422	15,000	14,561	14,500
TOWNSHIP PORTION OF PIL'S TOTAL ONTARIO GRANTS	28,766 41,227	19,000 32,641	16,519 30,789	16,550 33,400	16,624 33,023	16,623 32,958
TOTAL ONTAINO GIVINO	71,221	32,041	30,703	33,400	33,023	32,330
ONTARIO GRANTS OMPF	810,700	790,000	797,100	677,600	677,600	576,000
Prov - roads gas tax revenue	362,211	205,982	249,033	215,790	221,800	208,501
Drainage Superintendent grant	44,757	46,000	33,171	46,000	40,000	45,000
Provincial rebate for drains	27,074	-	15,000	-	-	-
Recycling waste diversion program	74,779	60,000	68,406	70,000	69,053	70,000
Aggregate resources	120,234	60,000	67,901	65,000	75,163	120,000
Ontario Grants	-	-	116,794	14,953	14,953	3,500
Other Ontario Grants	- 250	2 500	14,379	26,250	21,884	10,000
FD/MTO & insurance claims OCIF funding	2,350 28,540	2,500 58,000	17,024 53,363	8,000 75,857	9,774 75,857	8,000 118,857
Hazardous waste day	6,565	6,900	5,195	6,900	6,146	6,900
Local improvements/tile drainage	10,853	100,000	100	-	-	-
TOTAL ONTARIO GRANTS	1,488,063	1,329,382	1,437,466	1,206,350	1,212,230	1,166,760
FEES AND SERVICE CHARGES						
Arena - Finch	227,356	183,000	203,093	203,000	182,529	190,000
Tax certificates/compliance reports	13,140	12,000	10,640	12,000	10,910	10,000
Lafleche tonnage	448,982	540,000	510,000	510,000	581,933	585,000
Recycling (blue boxes, tires, electronics)	-	3,000	210	3,000	424	1,000
Building permits	134,159	140,000	151,754	145,000	136,879	585,000
By-Law & Property Standards Miscellaneous roads	185 141,786	275 22,000	2,173 46,766	3,500 55,700	2,016 38,229	2,000 33,000
Fire permits and misc	1,700	1,600	2,665	4,200	5,405	5,000
Ambulance bay rental - Avonmore	31,655	36,500	31,655	36,500	31,655	31,655
Medical centre rent - Avonmore	12,600	12,600	12,600	12,600	12,600	12,600
Lottery licenses	760	1,000	710	1,000	1,340	1,500
Death certificates & Declarations of Oath & Mariage Licenses	-	1,800	885	3,800	1,455	1,500
Dog tags	7,759	10,000	7,252	8,000	7,069	10,000
Minor variance fees OPA & Site Plans	2,500	3,000 2,000	6,500 650	5,000 2,500	2,500 2,350	3,000 2,500
Zoning amendement	3,250	13,000	4,470	12,700	10,638	6,500
Severances application fees	5,300	4,000	5,450	6,000	6,000	6,000
Misc treasury fees	47,985	47,200	65,731	42,000	44,078	36,800
Garbage collection	5,892	4,313	4,663	4,000	3,030	4,000
TOTAL FEES AND SERVICE CHARGES	1,085,009	1,037,288	1,067,867	1,070,500	1,081,040	1,527,055
OTHER OPERATIONS						
Billings & fines - Fire Dept.	2,056	1,500	2,650	10,000	6,785	8,000
Tile Drainage Inspection fees	450		175	350	175	175
Grants - Fire Department	-	1,000	-	5,000	6,150	15,000
Canada Grants (2019 CIP) Canada Summer Jobs Grants - Students and Lifeguards	18,328	10,000	23,008 16,416	76,188 10,000	34,054 15,582	43,725 20,000
SNC - reimburse hydro	1,763	1,000	-	1,000	523	1,000
Recreation facilities reimbursement	32,186	_,	-	_,		_,
Counties/Library rentals	6,224	7,000	7,033	14,000	14,066	21,099
Donation - other general	-	-	37,667	7,477	9,416	
Other Municipalities	-	-	10,028	-	-	-
Province - compensation livestock	30	2,000	330	500	-	500
Arena Retrofit - donations/construction advance Avonmore Debentures	1,000 500	2,994	500	-	500	500
Finch Debentures	4,195		4,195	8,037	8,038	8,037
Drain Billing to Landowners	79,007	-	43,457	-	-	-
Counties/Councils' convention registration	39,553	30,000	5,520	5,000	-	5,520
TOTAL OTHER OPERATIONS REVENUE	185,292	55,494	150,979	137,552	95,289	123,556
OTHER						
Sale of Assets	-	-	2,500	60,000	67,500	50,000
Transfer from Fire Reserve	-		-		-	150,000
Transfer from Roads reserve	-		-	-		80,000
Proceeds in issue of LTD	4== 1= :	465.55	-	465-55	-	190,000
Penalties, interest, Service Charges and Fines	159,121	162,800	166,575	168,700	144,263	143,500
Bank interest / Other interest income TOTAL OTHER	7,058 166,179	15,000 177,800	11,440 180,515	15,000 243,700	19,604 231,367	20,000 633,500
TOTAL OTTIEN	100,119	111,000	100,010	2-3,100	201,007	000,000

General Government						
	2016	2017	2017	2018	2018	2019
	31-Dec	BUDGET	31-Dec	BUDGET	31-Dec	BUDGET
					Unaudited	
COUNCIL						
Remuneration	72,566	76,453	72,677	105,437	98,200	126,400
Conventions & functions	20,822	16,000	16,819	8,000	8,627	12,000
Materials, supplies, mileage etc.	8,052	8,600	8,226	6,100	1,531	2,000
Elections	6,862	1,900	6,208	1,000	17,885	-
Election Reserve	-		-	-	15,000	5,000
	108,302	102,953	103,930	120,537	111,243	145,400
ADMINISTRATION						
Salaries & Benefits	555,090	590,874	570,038	610,499	572,793	644,348
Conventions, conferences & mileage	20,622	17,500	19,921	15,000	7,357	10,000
Office supplies & equipment	14,670	16,300	19,718	9,000	23,963	23,000
Training expense, Subscription and Membership	9,190	9,000	12,158	9,000	20,763	15,000
Legal fees	25,176	30,000	45,187	30,000	29,193	30,000
Audit	10,685	11,000	20,940	15,500	15,518	16,000
Consultants	61,018	34,000	80,786	86,500	103,069	70,000
Insurance	12,718	13,000	12,771	13,000	12,938	13,000
Advertising & promotion	3,675	-	1,204	1,100	5,035	1,000
Interest & bank charges	14,012	11,000	5,389	11,000	5,916	11,000
Tax write-offs, interest	20,839	-	3,211	9,000 -	6,330	3,500
Postage & courier	14,811	12,000	17,377	10,000	6,450	8,000
Telephone, cell phones, internet	7,977	10,100	14,425	12,000	17,492	19,000
Hydro & gas	11,425	10,500	10,627	10,500	9,649	9,500
Leases & contracts	17,130	18,000	10,606	17,000	11,434	15,000
Building maintenance	22,643	50,500	12,382	28,000	40,844	17,500
Software, Computers & Maintenance	17,117	20,000	29,421	37,000	37,373	30,000
Loans Interest	73,192	79,300	81,015	72,226	72,412	85,447
Other (Undoubtful accounts)	-	45,137		1,835	-	8,780
Transfer to Reserve	12,765	-	-	40,000	-	97,000
	924,755	978,211	967,176	1,034,490	985,869	1,127,075
TOTAL OPERATIONS	1,033,057	1,081,164	1,071,106	1,155,027	1,097,112	1,272,475
CAPITAL						
Township Building	44,955	10,000	10,990	15,000	-	16,500
_	44,955	10,000	10,990	15,000	-	16,500
TOTAL GENERAL GOVERNMENT	1,078,012	1,091,164	1,082,096	1,170,027	1,097,112	1,288,975

PROTECTION TO PERSONS AND PROPERTY						
	2016	2017	2017	2018	2018	2019
	31-Dec	BUDGET	31-Dec	BUDGET	31-Dec	BUDGET
					Unaudited	
FIRE						
Fire salaries & Benefits - Administration	126,802	150,000	173,652	63,017	58,757	69,900
Fire salaries - Volunteers				119,264	132,011	134,300
Convention, conferences & mileage	12,187	12,000	4,126	7,200	8,665	8,000
Training			9,205	20,000	10,271	21,208
Consultant (Fire Master Plan)						-
Office Supplies, equipement, etc.	14,837	3,400	8,629	2,000	8,980	5,500
Radio & Pagers	2,886	-	2,305	-	2,903	1,500
Fire Dispatch	20,870	35,000	68,815	35,000	40,226	35,000
Automatic Aid	7,398	10,000	-	5,000	9,653	12,500
Prevention & public education	3,418	1,500	4,296	13,000	7,727	11,000
Subscription & Membership	400	1,200	-	1,200	264	1,170
Insurance	25,118	28,000	27,891	28,000	26,597	28,000
Advertising & promotion	3,666	-	835	1,500	3,970	2,000
Leases/Contracts	-	2,000	9,098	30,300	44,169	26,500
Cell Phones Allowance	1,120	1,920	1,000	3,880	-	-
Telephone	8,033	2,000	6,394	-	3,814	4,000
Heathing, hydro & gas	14,824	18,000	15,380	13,000	15,924	13,000
Vehicles Maintenance	18,436	14,000	12,667	14,000	29,583	22,000
Fuel	5,220	8,000	1,579	8,000	3,888	4,000
Equipment purchase & maintenance	8,109	9,000	12,812	8,000	8,738	17,000
Uniforms	-		-	15,200	11,501	8,000
Medical supplies	-		-	2,500	215	2,500
Fire extinguisher	109	2,000	796	2,000	1,290	3,500
Air tank refil & tests	2,005	4,400	235	-	2,209	3,500
Personal Protective Equipment	29,617	8,000	15,343	18.000	20,214	18,000
Building maintenance	11,956	8,800	19,462	9.000	10,079	10,000
Debenture payment: Water Truck	-	38,843	38,843	63,773	39,773	79,810
Gain (Loss) on Asset Disposal	-	,	-	,	50,793	-
Appropriations to reserves	100,000	125.000	125,000	-	-	-
, , , , , , , , , , , , , , , , , , ,	417,011	483,063	558,363	482,834	552,214	541,888
CAPITAL FIRE DEPARTMENT						
Capital Expenses	128,247	66,600	67,824	28,490	619,869	167,000
	128,247	66,600	67,824	28,490	619,869	167,000
			,	,		

PROTECTION TO PERSONS AND PROPERTY						
	2016	2017	2017	2018	2018	2019
	31-Dec	BUDGET	31-Dec	BUDGET	31-Dec	BUDGET
					Unaudited	
MUNICIPAL OWNED BUILDINGS						
Debenture payment Avonmore Place	29.091	30,403	30,403	31,774	31,774	16,421
Cemetery grass cutting & repairs	17,032	7,000	2,538	5,000	2,058	2,400
General grass cutting, maintenance, snow removal, etc.	21,710	20,600	20,985	19,000	19,863	21,165
deficial glass eating, maintenance, show removal, etc.	67,833	58,003	53,926	55,774	53,695	39,986
CONSERVATION AUTHORITIES						
South Nation	30,555	33,000	34,172	35,221	35,221	37,644
Raisin River	6,343	7,000	6,288	7,000	6,970	
raisiii rivei	36,898	40,000	40,460	42,221	42,191	7,219 44,863
DOG CONTROL	24,909	23,550	32,957	23,550	30,433	27,313
BUILDING INSPECTOR						
Salaries & Benefits	157,616	142,971	139,861	97,571	76,493	157,425
Training & Conference	2,718	2,500	356	250	607	2,000
Membersip & Subscription	891		585		457	1,705
Cell Phones	1,437		1,207		1,508	780
Misc, materials & supplies	3,752	5,000	2,737	2,500	2,806	6,000
Fuel, truck maintenance & mileage	5,379	4,050	4,481	4,300	1,346	3,500
Legal Fees & Enginneering	-		-		19,838	10,000
Consulting Fees	-		-		31,398	5,000
Building reserve	474 700	454504	4.40.007	404004	404454	398,413
	171,793	154,521	149,227	104,621	134,454	584,823
BY LAW & PROPERTY STANDARDS						
Salaries & Benefits	20,508	26,541	1,087	41,144	44,263	47,000
Fuel, truck maintenance & mileage	-	450	18	1,500	1,071	3,375
Cell Phones	-		163		122	780
Training expenses	-		-		1,216	1,200
Misc, materials & supplies	1,290		717		1,886	1,175
Property standars expenses	681	1,500	16	1,500		500
	22,479	28,491	2,001	44,144	48,557	54,030
ACCESS & DISABILITY SERVICES	244	-	-	-	1,136	1,500
EMERGENCY PREPAREDNESS	5,488	8,820	5,749	8,200	2,044	3,000
LIVESTOCK/FENCEVIEWERS	553	2,000	-	1,000	512	500
TOTAL OPERATIONS	747,208	798,449	842,683	762,345	865,237	1,297,902
	,200	,	3.2,000			_,,
TOTAL - PROTECTION TO PERSONS & PROPERTY	875,455	865,049	910,507	790,835	1,485,106	1,464,902
	0.0,.00	300,0.0	3_0,00		_,,	_,,

TRANSPORTATION						
	2016 31-Dec	2017 BUDGET	2017 31-Dec	2018 BUDGET	2018 31-Dec	2019 BUDGET
ROADS OPERATION					Unaudited	
Salaries & benefits	775,869	703,397	704,670	774,588	721.255	776,700
Insurance	36,418	36,000	38,133	36,000	37,426	37,500
Bridges, culverts & storm drains	11,604	45,000	31,481	27,000	22,567	35,000
Grass cutting, weed spraying-maintenance	15,274	21,000	11,456	12,000	15,542	14,000
Brushing/tree trimming	5,266	5,500	5,266	2,500	2,442	7,500
Ditching	330	1,000	-	1,000	509	1,000
Catch basins	1,126	2,500	2,404	4,500	-	4,500
Patching	11,827	12,000	10,607	9,000	8,450	12,000
Sweeping, flushing, cleaning, crack sealing	6,182	10,500	10,040	8,500	7,299	8,500
Shoulder maintenance	10,167	12,500	934	9,000	3,032	12,500
Grader & plow blades	10,107	2,500	725	2,000	1,582	2,500
Dust layer - calcium	144,137	146,000	146,611	145,500	134,228	146,000
Gravel resurfacing	229.777	230,000	229,940	230,000	230,453	230,000
Snow plowing claims	2,077	3,000	1,321	1,500	4,196	3,000
Sanding/salting/scraping	90,145	61,000	76,657	69,500	93.839	95,500
Safety devices/signs	16,161	13,500	12,012	11,500	3,945	11,500
Crossing maintenance	39,838	36.000	32.130	31,000	30,132	35,000
Municipal drain assessment	4,412	5,000	4,505	5,000	3,340	5,000
Buildings and grounds	29,433	33,500	38,686	29.000	36,562	38,000
Small tools	6,072	6,000	5,109	2,000	2,231	2,500
Overhead/service/radio/licences/advertis	19,649	20,700	15,686	19,800	19,421	21,600
Road widening/legal/road needs study	19,049	2,000	13,080	1,500	19,421	2,000
Sidewalk repairs	717	3,000	-	2,500	554	3,000
			325,312			
Vehicle maintenance	259,930	260,000	323,312	263,500	302,115	295,000 35,000
Gain (Loss) on Asset Disposal	63,800	22.602	33,684	24.402	24.402	
Excavator payment/snow plow payments	•	33,683	•	34,492	34,492	53,320
Transfer to roads reserve TOTAL ROADS-OPERATIONS	39,000 1,819,211	103,000 1,808,280	103,000 1,840,369	1,732,880	1,715,612	1,888,120
CARITAL TRANSPORTATION						
CAPITAL TRANSPORTATION	177,166	406.000	24 101	407.960	202 514	474.050
Capital Expenses	177,166	406,000	34,191 34,191	427,862 427,862	392,514 392,514	471,950 471,950
		100,000	,	,		,
TOTAL ROADS	1,996,377	2,214,280	1,874,560	2,160,742	2,108,126	2,360,070
LIGHTING						
Lighting debenture payment	-	44,372	44,372	45,502	45,502	45,864
Lighting electricity and maintenace	27,510	23,600	25,009	22,000	22,214	22,000
TOTAL LIGHTING	27,510	67,972	69,381	67,502	67,716	67,864

Environment						
	2016 31-Dec	2017 BUDGET	2017 31-Dec	2018 BUDGET	2018 31-Dec	2019 BUDGET
					Unaudited	
WASTE & LANDFILL						
Salaries & benefits	71,445	75,441	59,198	80,941	69,156	80,065
Materials & supplies	265	1,900	305	500	15,704	1,000
Garbage truck expenses	12,363	6,405	14,672	11,200	11,083	11,700
Garbage truck/recycle spare	301	2,000	6,822	3,700	5,799	3,700
Landfill sites -maint. and signs	-	-	23,115	-	23	-
Consultants	40,499	34,000	30,580	36,000	74,553	45,000
Lafleche environmental	101,364	100,000	105,745	100,000	105,698	105,000
TOTAL WASTE & LANDFILL	226,237	219,746	240,437	232,341	282,016	246,465
RECYCLING						
Salaries & benefits	60,325	40,000	53,533	41,564	35,259	41,790
Materials & supplies	-	600	73	-	27	-
Recycling plan & promotion (blue boxes, tires, electronics)	-	100	-	-	3,027	1,000
Recycling truck expenses	18,518	10,000	17,941	8,500	28,259	17,700
Hazardous waste event	15,080	15,000	14,133	15,000	-	15,000
Recycle Truck Debenture Payment	-	22,976	22,976	23,528	23,528	23,528
Tipping fees	30,417	31,000	30,371	31,000	26,260	25,000
TOTLA RECYCLING	124,340	119,676	139,027	119,592	116,360	124,018
TOTAL ENVIRONMENT - OPERATIONS	350,577	339,422	379,464	351,933	398,376	370,483
CAPITAL PURCAHSE - GARBAGE TRUCK	2,839	-	-	-	-	-
TOTAL ENVIRONMENT	347,738	339,422	379,464	351,933	398,376	370,483

RECREATION						
	2016	2017	2017	2018	2018	2019
	31-Dec	BUDGET	31-Dec	BUDGET	31-Dec Unaudited	BUDGET
GENERAL RECREATION					Unaudited	
Insurance - Parks & Rec	25,354	25,500	26,053	26,053	22,979	23,000
Library Grant - Arena	-	1,844	-	-	-	-
Donations and Grants	12,173	20,600	22,900	4,300	4,900	4,700
Crysler Arena Debenture	22,518	23,250	23,250	24,007	24,007	24,789
Grants paid to Recreation Groups	62,500	55,000	55,172	26,000	26,000	105,000
Grant - Berwick				5,000	5,000	-
Grant - Crysler		15,000		10,000	10,000	
Grant - Finch				-	-	-
Grant - Avonmore		15,000		5,000	5,000	
Grant - Avonmore pool				-		
Grant - Monkland		10,000		-	-	
Grant - Moose Creek		15,000		6,000	6,000	
Grant - Moose Creek Pool						
TOTAL GENERAL RECREATION	122,545	126,194	127,375	80,360	77,886	157,489
ARENA						
Salaries & benefits	136,386	121,986	121,801	124,904	132,077	135,798
Training and membership	1,231	-	510	2,170	505	420
Materials & supplies	15,385	12,800	15,110	10,695	11,808	16,000
Buildings maintenance	148,629	118,987	140,645	133,270	142,143	125,750
General Building expenses	8,533	4,500	3,969	6,000	-	-
Insurance - Arena	21,881	22,000	22,434	22,434	19,973	22,000
Debenture Payment	56,102	57,935	57,935	59,827	59,827	61,781
TOTAL ARENA	388,147	338,208	362,404	359,301	366,334	361,749
POOLS & RECREATION CENTRES						
Moose Creek Pool - Salaries	20,238	10,470	15,942	13,715	1,680	5,000
Moose Creek Pool maintenance and supplies	,	,			_,	-
Moose Creek (Centre) utilities and maintenance		-	5,901	7,350	13,990	-
Avonmore Pool - Salaries	17,944	10,465	14,570	10,988	7,280	5,000
Avonmore Pool maintenance and supplies						-
Avonmore North Stormont Place utilities and maintenance	26,493	-	29,179	23,700	29,591	-
Berwick Ball Park	-		69	480	694	-
Crysler summer students	3,941	-	5,472	5,250	6,622	-
Crysler utilities and maintenance	-	-	17,655	24,300	22,845	-
Monkland utilities and maintenance	-	-	4,975	3,800	4,317	-
Finch utilities and maintenance	5,817		3,746	3,400	2,392	-
TOTAL POOLS & RECREATION CENTRES	74,433	20,935	97,509	92,983	89,411	10,000
TOTAL OPERATIONS	585,125	485,338	587,288	532,644	533,631	529,238
CAPITAL						
North Stormont arena	16,077	18,000	28,453	7,200	11,965	20,000
Recreation - Capital Projects	-	60,000	169,777			
Avonmore Pool				-		-
Avonmore North Stormont Place Berwick						
Crysler - Capital Projects		45,000	169,777	64,233	64,546	
Finch		45,000	109,111	8,300	5,753	
Moose Creek		15,000		-	3,753	
Moose Creek Pool		15,000		-		
Monkland				5,000		
Walking trails	10		1	5,000	5,154	
TOTAL CAPITAL	16,087	78,000	198,231	84,733	87,417	20,000
TOTAL RECREATION	601,212	563,338	785,519	617,377	621,048	549,238
TOTAL NEOREATION	001,212	503,336	100,019	011,311	021,040	343,236

PLANNING AND ECONOMIC DEVELOPMENT						
	2016	2017	2017	2018	2018	2019
	31-Dec	BUDGET	31-Dec	BUDGET	31-Dec	BUDGET
					Unaudited	
PLANNING						
Salaries & Benefits	67,089	68,168	89,303	52,014	46,891	63,570
Materials & services	7,240	5,600	6,044	5,205	5,152	5,500
Drape						2,200
Consultants	-	-	2,383	35,000	44,764	-
Legal	-	-	4,070	-	245	-
Committee						1,050
W/O Uncollectable	97,092		-			
TOTAL PLANNING	171,421	73,768	101,800	92,219	97,053	72,320
ECONOMIC DEVELOPMENT						
Salaries & benefits	41,967	-	9,661	78,155	49,518	36,000
Meetings & Conferences	5,857	8,900	917	2,500	1,705	4,280
Consultant						-
General Expenses	7,936	8,000	7,447	9,000	5,177	11,500
Community Improvement Plan (CIP)						43,725
TOTAL ECONOMIC DEVELOPMENT	55,760	16,900	18,025	89,655	56,399	95,505
TOTAL OPERATIONS	227,181	90,668	119,825	181,873	153,452	167,825
CAPITAL	_	-	_	-	-	-
TOTAL PLANNING AND ECONOMIC DEVELOPMENT	227,181	90,668	119,825	181,873	153,452	167,825

DRAINAGE						
	2016	2017	2017	2018	2018	2019
	31-Dec	BUDGET	31-Dec	BUDGET	31-Dec	BUDGET
					Unaudited	
GENERAL MUNICIPAL DRAINS						
General maintenance/write-offs	106,766	500	59,612	1,000	838	1,000
Ineligible - drainage superintendent	4,864	5,000	3,263	5,000	681	5,000
Eligible - drainage superintendent	78,127	80,000	80,817	80,000	76,500	80,000
Tile drainage payments	10,853		11,131			
Tile drainage inspection fees	250		-		-	-
TOTAL GENERAL MUNICIPAL DRANS	200,860	85,500	154,823	86,000	78,019	86,000
CAPITAL	-	-	-	-	-	-
TOTAL DRAINAGE	200,860	85,500	154,823	86,000	78,019	86,000

WATER & SEWER

	2016	2017	2017	2018	2018	2019
	31-Dec	BUDGET	31-Dec	BUDGET	31-Dec	BUDGET
			5225			
FINCH						
CWWF Grant						7,875
Finch Connection Fees Water & Sewer		4,500	4,219	4,500	16,474	8,000
Finch Water & Sewer Interest	1,474	1,500	1,514	1,500	1,274	1,500
Finch Water & Sewer Revenue	204,213	206,404	205,041	209,500	206,211	214,459
TOTAL INCOME FINCH	205,687	212,404	210,774	215,500	223,959	231,834
Finch Water - OCWA	103,553	100,736	100,736	101,000	110,207	103,575
Finch Sewer - OCWA	70,196	69,540	69,540	70,000	71,894	71,500
Finch Sewer expenses	1,579	1,650	1,736	3,460	10,570	9,690
Finch Water expenses	7,029	5,225	6,856	19,860	26,973	17,295
TOTAL FEES AND SERVICE CHARGES	182,357	177,151	178,868	194,320	219,645	202,060
CRYSLER						
CWWF Grant						-
Crysler Connection Fees Water & Sewer	57,660	50,000	70,166	50,000	37,067	30,000
Crysler Water & Sewer Interest	2,312	2,500	2,922	2,500	2,328	2,500
Crysler Water & Sewer Revenue	315,832	317,277	325,483	322,036	345,655	359,481
Crysler Lagoon Waster Haulage	15,825	15,000	8,425	15,000	-	-
TOTAL INCOME CRYSLER	391,629	384,777	406,996	389,536	385,050	391,981
Crysler Water - OCWA	100,825	98,015	98,015	99,000	101,924	100,778
Crysler Sewer - OCWA	69,868	87,000	64,324	87,000	71,238	66,137
Crysler Sewer expenses	657	64,974	657	2,660	9,437	8,690
Crysler Water expenses	1,957	1,855	2,760	16,460	11,145	10,230
TOTAL FEES AND SERVICE CHARGES	173,307	251,844	165,756	205,120	193,745	185,835
MOOSE CREEK						
MOOSE CREEK CWWF Grant						52,500
Moose Creek Connection Fees Water & Sewe	22,677	20,000	4,169	5,000	6,178	6,000
Moose Creek Water & Sewer Interest	1,905	2,000	2,589	2,000	1,843	2,000
Moose Creek Water & Sewer Revenue	196,955	199,112	201,937	202,099	204,695	212,883
TOTAL INCOME MOOSE CREEK	221,537	221,112	208,695	209,099	212,716	273,383
	,	,	,		, -	
Moose Creek Water - OCWA	101,965	101,975	101,675	102,000	104,433	104,541
Moose Creek Sewer - OCWA	62,559	62,056	62,056	63,000	65,651	63,805
Moose Creek Sewer expenses	2,799	2,800	2,674	4,800	11,416	10,850
Moose Creek Water expenses	- 220	1,300	•	21,810	17,151	15,920
TOTAL FEES AND SERVICE CHARGES	167,103	168,131	163,767	191,610	198,651	195,116
Water and sewer reserve		84,018	84,018	40,986	18,063	9,238
CAPITAL						
Finch Water	9,931	34,200	26,688	63,200	54,736	70,650
Finch Sewer	7,763	22,125	11,905	30,000	26,531	44,500
Crysler Water	14,316	15,875	27,703	33,200	36,563	35,650
Crysler Sewer	4,915	21,000	7,134	20,000	19,589	25,500
Moose Creek Water	9,791	23,700	17,349	17,700	31,834	68,150
Moose Creek Sewer	16,123	20,250	8,958	18,000	22,369	60,500
TOTAL CAPITAL EXPENSES	62,839	137,150	99,737	182,100	191,621	304,950
SURPLUS (DEFICIT)		- 0		. 0	-	0

Water and Sewer

Increasse option

	2018	4%	Increasse
Quarterly charge	226.76	235.83	9.07
Annual total	907.04	943.32	36.28
Township total revenue	756,561.00	786,823.44	30,262.44

2019 Capital Expenses			
	Request	Budget 2019	Funding
GENERAL			
ownship office Building repairs	5.000	5.000	Operational fund
ownship office Plumbing repairs	2,500	2,500	.,
Vindow front desk	4,000	-	
il Scepter - Avonmore Ambulance Bay	9,000	9,000	
Security system	13,000	-	
OTAL GENERAL	33,500	16,500	_
PUBLIC WORKS			
Bridge # 30 Concession 1-2 Road (Replace with CSP)	20,000	20,000	
ridge # 41 Concesison 6-7 Road (Replace with CSP)	15,000	15,000	
Bridge # 42 Concession 3-4 Road (Replace with CSP)	15,000	15,000	
Plow Truck - Volvo Tandem Replacement	270,000	270,000	80K from reserve
Surface Treatment McMillan's Corner (Single overlay full road)	52,000	-	
Surface Treatment Stratmore Road (Single overlay full road)	65,000	-	
Surface Treatment Concession 1-2 Road (Single overlay 12 St.Luke Road)	50,000	-	
olmies Corner Road Asphalt driveway tie-ins	10,000	10,000	
Aclean Road Asphalt driveway tie-ins	5,000	5,000	
sphalt overlay Tolmies Corner, Road	23,450	23,450	
sphalt overlay Finch-Roxborough Boundry Road	14,000	14,000	
torm Drain Rehabilitation - First Street Crysler	15,000	15,000	
Security Cameras East Patrol	5,000	5,000	
ecurity Cameras West Patrol	5,000	5,000	
·			Gas Tax
	6,500	6,500	
ardlock system	18,000 588,950	18,000 421,950	-
Salt Dome Reserve (year 2 of 4)	50,000	50.000	Operational fund
TOTAL PUBLIC WORKS	638,950		427K in 2018
PROTECTION - FIRE			
2 thermal cameras	10,000	5,000	
Bunker suits	12,000	12,000	
Communication	150,000	150,000	Fire Reserve
OTAL FIRE	172,000	167,000	
RECREATION			
layground	26,000	20,000	
South Nation Dock	8,000	-	_
otal Capital Project - Arena	34,000	20,000	Operational fund
inch - Lighting	7,500	-	
crysler community centre Eavestroughs	7,500	-	
rysler community centre Paving	16,000	-	
Monkland Community Centre Building improvement	-,	-	
vonmore Pool		_	
vonmore North Stormont Place		-	
erwick		-	
Moose Creek -Pool		-	
otal Capital Project - Recreational Buildings	31,000	-	
Valking Trail			
Valking Trail OTAL RECREATION	65,000	20,000	-

Taxes

Residential Growth 2015-2019

North Stormont Total Taxes raised

Information from MPAC

	RESIDENTIAL		
	PHASED CVA	Change	
2015	369,802,698	7.72%	
2016	390,387,300	5.57%	
2017	404,747,800	3.68%	
2018	425,255,558	5.07%	
2019	443.282.107	4.24%	

	Total Taxes	Increasse \$	Increasse %	if 1% Increasse
2017 taxes raised	2,684,788	47,788	1.812%	23,894
2018 taxes raised	2,734,788	50,000	1.862%	25,000
2019 taxes raised	2,871,528	136,740	5.000%	27,500

Scenarios

Assessment x Tax Rate = Property Taxes

		2019							
	2018	Net 5%	Change \$	Change %	North Glengarry	South Glengarry	North Dundas		
Residential Tax Rate	0.359788%	0.347200%	-0.013%	-3.50%	0.521277%	0.509915%	0.399121%		
Total Tax Dollars	2,015,102	2,083,016	67,913	3.37%					
Total Taxable Assessment	560,080,480	599,946,958	39,866,478	7.12%	818,663,041				
Taxes based on \$100,000 Resider	360	347	- 13	-3.50%					
Average Residential Assessment	204,000	210,000	6,000	2.94%	163,671	209,934	228,000		
Municipal Taxes	734	729	- 5	-0.66%	853	1,070	910		
Total estmated tax levy	2,734,788	2,871,528	136,740	5.00%			6,235,296		

 Taxe rate change
 -3.83%

 Tax \$ change
 2.20%

Residential Tax Rate %

Percentage Increase (Decrease)

From 2015 to 2019

Trom Edge to Edge										
	2015	2016		2017	2018			2019*		
			% Increasse		% Increasse		% Increasse		% Increasse	
	Tax Rate	Tax Rate	(Decreasse)	\$1						
Township	0.394664%	0.401367%	1.698407%	0.379232%	-5.514903%	0.359788%	-5.127204%	0.337309%	-0.06247846	0.32
County	0.601800%	0.585800%	-2.658691%	0.593300%	1.280300%	0.591200%	-0.353952%			0.53
School Board	0.195000%	0.188000%	-3.589744%	0.179000%	-4.787234%	0.170000%	-5.027933%			0.15
Total	1.191464%	1.175167%	-1.367813%	1.151532%	-2.011204%	1.120988%	-2.652466%			\$ 1.00

^{* 2019} based on scenario 1: tax increass net 2%

Revenue from Taxation - Residential \$

Revenue from Taxation

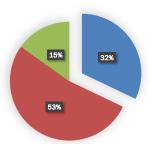
Percentage Increase (Decrease)

From 2015 to 2019

	2015	2016		2017		2018		2019*	
			% Increasse		% Increasse		% Increasse		% Increasse
	Tax Revenue	Tax Revenue	(Decreasse)						
Township	1,869,855	2,004,853	7.22%	2,004,660	-0.01%	2,015,102	0.52%	2,023,675	0.43%
County	2,851,232	2,926,108	2.63%	3,136,246	7.18%	3,311,196	5.58%		
School Board	923,879	939,072	1.64%	946,213	0.76%	952,137	0.63%		

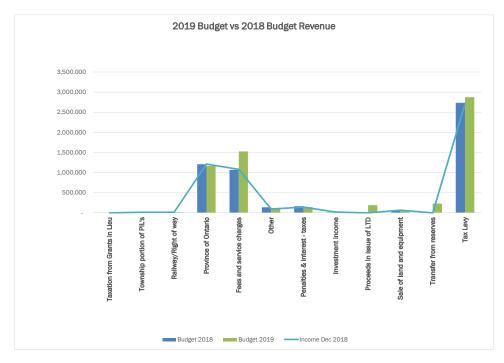
^{* 2019} based on scenario 1: tax increass net 2%

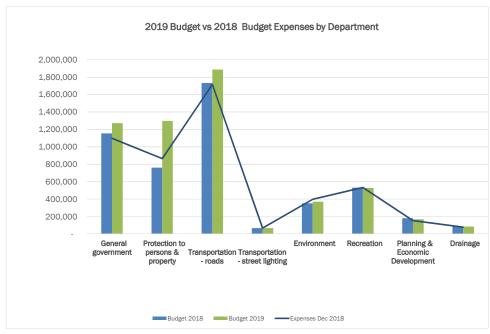
2018 Taxes

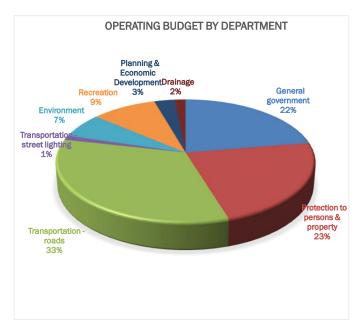


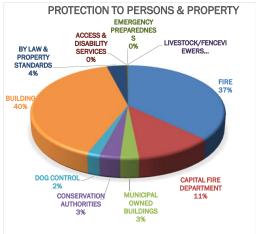
■Township ■County ■School Board

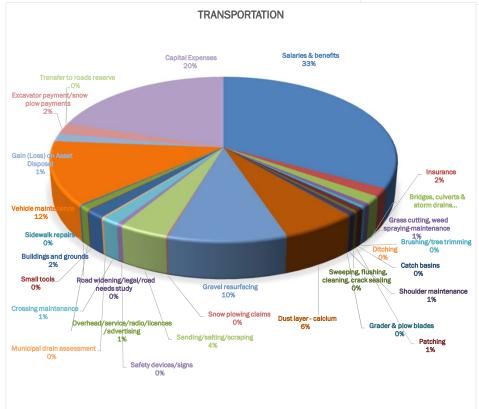
^{**} Distribution of tax amounnts based on 2018 tax rates











0% (under 1%)

RESERVES & RESERVE FUNDS

For the year ended December 31, 2018

Description Balance Balance Balance 2017	5 - 1		Reven Donations Func Tr		Closing Balance
Obligatory Reserve Funds Federal Gas Tax Reserve 4,92 Reserves Funds Crysler Sewer 137,13 Building Reserve Funds Water & Sewer Reserve Funds Crysler water & sewer Reserve 578,31 Finch water & sewer Reserve 92,80 Moose Creek water & sewer Reserve 257,40 928,52 Reserves Working Capital Reserve 15,00 Roads Reserve 15,00 Roads Reserve 402,00 Medical Centre Reserve 2,80 Reserve for Capital Expenditures 67,00 Landfill site 20,00 Fire Departments Reserve 212,7- Arena Reserve Infrastrucutre Reserve 145,10	6 - 1	L,085 215,797		ransfer From	8
Obligatory Reserve Funds Federal Gas Tax Reserve 4,92 Reserves Funds Crysler Sewer 137,13 Building Reserve Funds Water & Sewer Reserve Funds Crysler water & sewer Reserve 578,31 Finch water & sewer Reserve 257,40 928,52 Reserves Working Capital Reserve 15,00 Roads Reserves 402,00 Reserve for Capital Expenditures 67,01 Landfill site 20,00 Fire Departments Reserve 212,7- Arena Reserve Infrastrucutre Reserve 145,01 Arena Reserve 145,01	5 - 1	,	"		
Reserves Funds Crysler Sewer 137,13 Building Reserve Funds Building Reserve Funds Crysler & Sewer Reserve Funds Crysler water & sewer Reserve 578,31 Finch water & sewer Reserve 92,80 Moose Creek water & sewer Reserve 257,40 928,52 Reserves Working Capital Reserve 1,088,06 Election Reserve 15,00 Roads Reserves 402,00 Medical Centre Reserve 2,80 Reserve for Capital Expenditures 67,00 Landfill site 20,00 Fire Departments Reserve 212,74 Arena Reserve Infrastrucutre Reserve 145,10		,		- 221,800	
Section Sect	3 2	2,252		·	139,385
Section Sect	3 2	2,252			139,385
Building Reserve Funds Water & Sewer Reserve Funds Crysler water & sewer Reserve 578,31 Finch water & sewer Reserve 92,80 Moose Creek water & sewer Reserve 257,40 928,52 Reserves Working Capital Reserve 1,088,00 Election Reserve 15,00 Roads Reserves 402,00 Medical Centre Reserve 2,81 Reserve for Capital Expenditures 67,00 Landfill site 20,00 Fire Departments Reserve 212,77 Arena Reserve Infrastrucutre Reserve 145,10	5 2	2,252			139,385
Water & Sewer Reserve Funds Crysler water & sewer Reserve 578,31 Finch water & sewer Reserve 92,80 Moose Creek water & sewer Reserve 257,40 928,52 Reserves 1,088,0 Working Capital Reserve 15,0 Roads Reserve 402,0 Medical Centre Reserve 2,8 Reserve for Capital Expenditures 67,0 Landfill site 20,00 Fire Departments Reserve 212,7 Arena Reserve Infrastrucutre Reserve 145,1					
Water & Sewer Reserve Funds Crysler water & sewer Reserve 578,31 Finch water & sewer Reserve 92,80 Moose Creek water & sewer Reserve 257,40 928,52 Reserves 1,088,0 Working Capital Reserve 15,0 Roads Reserves 402,0 Medical Centre Reserve 2,8 Reserve for Capital Expenditures 67,0 Landfill site 20,0 Fire Departments Reserve 212,7 Arena Reserve Infrastrucutre Reserve Infrastrucutre Reserve 145,10					
Crysler water & sewer Reserve 578,31 Finch water & sewer Reserve 92,80 Moose Creek water & sewer Reserve 257,40 928,52 Reserves Working Capital Reserve 1,088,0 Election Reserve 15,00 Roads Reserves 402,0 Medical Centre Reserve 2,8 Reserve for Capital Expenditures 67,0 Landfill site 20,00 Fire Departments Reserve 212,7 Arena Reserve Infrastrucutre Reserve 145,10					-
Crysler water & sewer Reserve 578,31 Finch water & sewer Reserve 92,80 Moose Creek water & sewer Reserve 257,40 928,52 928,52 Reserves Working Capital Reserve 1,088,0 Election Reserve 15,0 Roads Reserves 402,0 Medical Centre Reserve 2,8 Reserve for Capital Expenditures 67,0 Landfill site 20,0 Fire Departments Reserve 212,7 Arena Reserve Infrastrucutre Reserve 145,1					
Section Proceed Proceed Proceed Proceded Proceede Proceded Pr	5	8.602			586,916
Moose Creek water & sewer Reserve 257,40		5,002		-	560,910
928,52 Reserves 1,088,08 Election Reserve 15,08 Roads Reserves 402,08 Medical Centre Reserve 2,88 Reserve for Capital Expenditures 67,08 Landfill site 20,08 Fire Departments Reserve 212,78 Arena Reserve 145,18 Infrastrucutre Reserve 145,18	1	1,249		-	94,052
Reserves 1,088,08 Working Capital Reserve 15,00 Election Reserve 15,00 Roads Reserves 402,00 Medical Centre Reserve 2,80 Reserve for Capital Expenditures 67,00 Landfill site 20,00 Fire Departments Reserve 212,70 Arena Reserve 145,10 Infrastrucutre Reserve 145,10		4,023		-	261,431
Working Capital Reserve 1,088,0 Election Reserve 15,0 Roads Reserves 402,0 Medical Centre Reserve 2,8 Reserve for Capital Expenditures 67,0 Landfill site 20,0 Fire Departments Reserve 212,7 Arena Reserve 115,1 Infrastrucutre Reserve 145,1	3 - 13	3,874 -	-		942,399
Election Reserve 15,00 Roads Reserves 402,00 Medical Centre Reserve 2,81 Reserve for Capital Expenditures 67,00 Landfill site 20,00 Fire Departments Reserve 212,7- Arena Reserve Infrastrucutre Reserve 145,10					
Roads Reserves 402,0 Medical Centre Reserve 2,8 Reserve for Capital Expenditures 67,0 Landfill site 20,0 Fire Departments Reserve 212,7 Arena Reserve 145,1 Infrastrucutre Reserve 145,1	7				1,088,08
Medical Centre Reserve 2,8 Reserve for Capital Expenditures 67,0 Landfill site 20,0 Fire Departments Reserve 212,7 Arena Reserve Infrastrucutre Reserve 145,1		56	-15	5,000	58
Reserve for Capital Expenditures 67,0 Landfill site 20,0 Fire Departments Reserve 212,7 Arena Reserve Infrastrucutre Reserve 145,1		2,263			404,35
Landfill site 20,00 Fire Departments Reserve 212,70 Arena Reserve Infrastrucutre Reserve 145,10	1	15			2,81
Fire Departments Reserve 212,7 Arena Reserve Infrastrucutre Reserve 145,1	4	377			67,43
Arena Reserve 145,10	4	113			20,11
Infrastrucutre Reserve 145,10	.7	3,204			215,84
					(
1,952,88		816			145,919
	- 6	5,844 -	15,	,000 -	1,944,628
Total 3,023,47		,055 215,797	15,	000 - 221,800	3,026,421
Change for the Year 3,05	- 24				
let transfers of reserves & Revenues - 236.80					

DEBENTURES Draft December 31, 2019

			Avonmore Ambulance					Fire Trucks	Fire Truck	
	Arena Retrofit	Crysler Arena	Bay	Water Trucks	Snow Plow	LED Lights	PW vehicles	120K	455K	Total
Jan				20,242.28	10,255.25	22,837.24				53,334.77
Interest				3.646.05	1,847.18	767.69				6,260.92
Feb				3,040.03	1,047.10	101.03		11,276.08	8,121.49	19,397.57
Interest								1,650.00	7,507.50	9,157.50
		40.005.00	40 400 00					1,030.00	1,301.30	
Mar		12,295.23	16,420.62							28,715.85
Interest		2,137.27	366.18							2,503.45
Apr										-
Interest										-
May	30,642.46									30,642.46
Interest	20,603.28									20,603.28
Jun							19,275.28			19,275.28
Interest							4,034.90			4,034.90
Jul				20,483.16	10,377.29	23,026.79				53,887.24
Interest				3,405.17	1,725.14	578.14				5,708.45
Aug								11,431.13	8,255.49	19,686.62
Interest								1,494.95	7,373.50	8,868.45
Sep		12,493.80								12,493.80
Interest		1,938.70								1,938.70
Oct										-
Interest										-
Nov	31,138.87									31,138.87
Interest	20,106.87									20,106.87
Dec.							19,505.62			19,505.62
Interest							3,804.56			3,804.56
Total	102,491	28,865	16,787	47,777	24,205	47,210	46,620	25,852	31,258	371,065
Year Ending	2034	2023	2019	2025	2025	2020	2026	2023	2038	
2019 YE balance	1,210,026	107,550	-	265,665	134,593	46,629	298,867	97,293	438,623	2,599,245
Total Capital	61,781	24,789	16,421	40,725	20,633	45,864	38,781	22,707	16,377	288,078
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Total Interest	40,710	4,076	366	7,051	3,572	1,346	7,839	3,145	14,881	82,987